

Manchester's Great Outdoors

a **Green** and **Blue** Infrastructure
Strategy for Manchester

Stakeholder Implementation Plan:
Working together to improve Manchester's GI

2015-18



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1. Introduction

The Manchester Green and Blue Infrastructure Strategy sets out that the city's green spaces and waterways – our 'green and blue infrastructure' (GI) – play a critical role in establishing Manchester as a location of choice for our residents, businesses and visitors. It explains that high quality, well maintained GI will be an integral part of the city's further growth and development over the period 2015 to 2025; creating attractive, successful neighbourhoods for our residents, the setting for ongoing investment and locations for business, improving the quality of life and health of the city's residents, and adding to the ever-growing culture, sport and leisure offer that continues to attract visitors and new residents to the city. In short, GI is as important to the city's success as other types of infrastructure – energy, water, waste, transport, telecommunications, digital and others – and is an integral and critical part of Manchester's plans for growth over the next ten years.

The strategy builds on work delivered over the last decade and beyond by community groups, developers, third sector partners, the City Council, local universities and others, and provides a framework for scaling up this good work and integrating it as part of the next phase of the city's growth and development. To that end it sets out an ambitious but achievable vision to be delivered over the next 10 years:

'By 2025 high quality, well maintained green and blue spaces will be an integral part of all neighbourhoods. The city's communities will be living healthy, fulfilled lives, enjoying access to parks and green spaces and safe green routes for walking, cycling and exercise throughout the city. Green and blue infrastructure will be supporting Manchester's growth. Businesses will be investing in areas with a high environmental quality and attractive surroundings, enjoying access to a healthy, talented workforce. New funding models will be in place, ensuring progress achieved by 2025 can be sustained and provide the platform for ongoing investment in the years to follow.

The delivery of the strategy will mean;

- Our river valleys are well managed, accessible and safe – providing a key recreational resource to residents;
- Our canal network is rejuvenated as a key asset for the city centre and beyond;
- Our parks and green spaces are attractive and accessible to residents;
- Our networks of smaller scale urban green connect more residents with urban nature and provide corridors and stepping stones for biodiversity;
- Our green spaces, both permanent and temporary, work harder, providing multiple social, economic and environmental benefits to the city;
- Our growth is supported by green and blue infrastructure, as a key part of creating attractive, successful neighbourhoods.

The strategy itself is a formally adopted City Council policy document. It has been developed with input from a range of partners and stakeholders, including comments received through public consultation between March to May 2015, so as to reflect as widely as possible a shared vision for the city's GI to 2025. The strategy sets out that a wide range of activity is required, from the large scale initiatives to improve river valleys to small scale work in private gardens, and that all stakeholders in the city have a role to play. The City Council alone or working with a small set of partners, does not have the resources or the reach to deliver the strategy successfully. Instead an inclusive approach is proposed which will recognise and build on the city's proven ability to work in partnership with a range of organisations and with the collective and substantial input from our communities.

This collective, stakeholder-based approach has previously been put in place for the city's climate change action plan, *Manchester: a Certain Future* (MACF), which was written collectively by over 200 stakeholders from across the city in 2009, and whose delivery is now overseen by the MACF Steering Group. The Steering Group is an independent body made up of representatives from the public, private, third, academic and community sectors, and includes representatives from the City Council. The Steering Group is supported by a series of additional groups that focus on specific issues and areas of expertise, including the MACF Green and Blue Infrastructure Group.

This Stakeholder Implementation Plan has been developed jointly by the City Council and the MACF Green and Blue Infrastructure Group and has sought to include actions from a broad range of stakeholders from across the city. What is provided on the following pages does not represent a comprehensive list of all actions that will be taken over the next 3 years; to do so would be impractical in a city where 516,000 residents and nearly 19,000 businesses have their own individual parts to play. It does, however, set out the key strategic actions and an initial set of medium to large scale projects that are required to begin to translate the strategy into reality, over the period 2015-18.

Recognising that the Plan cannot helpfully capture all activities in the city, a separate interactive 'project database and map' will also be produced. This tool will be able to capture and share the actions of stakeholders in the city so as to help recognise and promote their efforts, provide further momentum and encouragement to other stakeholders in the city, and be an important part of the framework for measuring progress against the strategy.

The city's green and blue infrastructure consists of some of our most iconic and best loved places, from back gardens to local parks; places that already receive much care, many visitors and investment. We therefore have a tremendous platform from which we can take forward the delivery of the strategy, working together to ensure that high quality, well-maintained green and blue spaces can be at the heart of all Manchester communities by 2025.

Councillor Kate Chappell

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Manchester City Council

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2. A Role for everyone: Understanding the stakeholder implementation plan, and how you make your contribution

The Stakeholder Implementation Plan is set out in two main parts:

Part 1 Objectives and headline actions

Part 1 is structured according to the four objectives and headline actions in the strategy. It has been designed to enable any and all stakeholders in the city to understand that they have a part to play. Under objective 1, for example, there are ten headline actions, each of which is directly relevant to particular stakeholders. For example, there is a 'schools' headline action, one for 'gardens', an action for 'parks', as well as one for 'community greening and food growing'.

Each of the objectives has a set of headline actions so that, at a glance, it will be possible to understand where you may be able to make your contribution(s). In order to help you understand how to make your contribution, there is already a wide range of information and guidance available online, not all of which needs to be Manchester-specific. There are also plans to develop a range of new Manchester-specific resources to support stakeholders.

You will also be able to upload details of your planned and completed projects to the new interactive 'project database and map'. Along with the new resources, these will be available on the MACF website www.manchesterclimate.com from 2015 onwards. Keep an eye on the website for new resources as they come online.

The four objectives in the Strategy are:

1. Improve the quality and function of existing green and blue infrastructure, to maximise the benefits it delivers
2. Use appropriate green and blue infrastructure as a key component of new developments to help create successful neighbourhoods and support the city's growth
3. Improve connectivity and accessibility to green and blue infrastructure within the city and beyond
4. Improve and promote a wider understanding and awareness of the benefits that green and blue infrastructure provides to residents, the economy and the local environment

Part 2 Monitoring, review and progress reporting

In Part 2 you will find actions that set out how we will ensure that the Plan is being delivered, and that progress (and any lack of) is being transparently reported. There is a commitment to a review and update of the Plan in 2018.

Funding and delivery

Together these two parts of the plan are intended to provide a robust set of actions that will enable strong progress and clear momentum to be achieved in the first three

years of the Strategy's implementation. They provide a firm basis for further scaling up in the years to follow.

The 'delivery partners' column provides details of the organisations that have committed to deliver that specific action. Their names are written as abbreviations or acronyms. For a full list of these organisations and their abbreviations or acronyms see the 'contributors' section at the end of this plan. This section also provides details of their website so you can find out more about them and their activities to improve Manchester's GI.

Across the Plan there is a diverse range of actions, covering commitments from a broad range of partners. Where funding has already been committed for an action details are included in the Plan under the 'Identified Projects/Activities' column. In some instances the action identified is to begin to develop a new area of work, a crucial part of which will be to identify and secure funding for its delivery. This will involve reviewing funding opportunities that already exist, such as European Commission funding programmes for 2015-20, where substantial funds are available, plus smaller opportunities that emerge throughout the life of the Plan.

For some other actions, however, there will not be an existing source of funding to apply to. Where this is the case partners will need to work together to establish new funding mechanisms. This will be supported by work, particularly by the local universities, to develop an understanding of funding models that are

used in Manchester, other cities, and those that can be tried and tested in Manchester as world firsts.

3. Action Plan

Part 1: Objectives and headline actions

Objective 1 – Improve the quality and function of existing green and blue Infrastructure, to maximise the benefits it delivers

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
1.	River valleys and canals: continue to invest in the river valleys and canals to provide attractive settings for residential communities, leisure and recreation, health, and biodiversity benefits	<p>EU Water Framework Directive in Manchester: deliver a programme of citywide river and canal projects to improve water quality, reduce flood risk and improve biodiversity. To include:</p> <ul style="list-style-type: none"> • Delivery of the Manchester elements of the €17 million Environment Agency Northwest River Basin Management Plan LIFE project (subject to successful funding; application submitted by May 2015). 	MCC, EA	2015-25
		<p>Medlock Valley Project and Medlock Restoration Project: to improve access to the river valley, water quality, biodiversity and use by local people. To include:</p> <ul style="list-style-type: none"> • Development of Strategy for lower Medlock and ongoing restoration options 	<p>GW, MCC, EA</p> <p>GW, MCC, EA</p>	<p>2015-20</p> <p>2015-18</p>
		<p>Irk Valley Project: to improve access to the river valley, water quality, biodiversity and use by local people. To include:</p> <ul style="list-style-type: none"> • £362,000 Section 106 access improvements along River Irk at Sainsburys • £90,000 Baileys Wood SBI improvements • Partnership project to improve riverine habitat with Salford Friendly Anglers • £250,000 access and entrance improvements to Angel Meadows, Ancoats • Lancashire Wildlife Trust to deliver access improvements programme at Moston Fairways 	GW, MCC, LWT	<p>2015-16</p> <p>2015-16</p> <p>2015-18</p> <p>2015-16</p> <p>2015-17</p>
		<p>Moston Brook Project: to improve access to the river valley, water quality, biodiversity and use by local people. To include:</p> <ul style="list-style-type: none"> • £57,000 United Utilities funding to improve habitat, access and community engagement • £93,000 Clean City Funding for access improvements at key gateways 	MCC, OMBC, GW, LWT	<p>2015-20</p> <p>2015</p> <p>2015-16</p>

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
		Mersey Valley Partnership: MCC and RSPB partnership to develop and deliver a new vision and investment plan for the Mersey Valley, to improve access, usage and biodiversity. To include: <ul style="list-style-type: none"> • Development of Strategic vision for Mersey Valley 	MCC, RSPB	2015-16
		Delivery of the £350,000 Clean Streams Project by Environment Agency and MCC to deliver clean ups, biodiversity enhancement and behaviour change	MCC, EA	2015-17
		The Canals and Rivers Trust to deliver the Manchester and Pennines Waterways Partnership Vision to improve the Ashton and Rochdale Canals within the city and to improve connections to surrounding areas. To include: <ul style="list-style-type: none"> • Work towards delivering £5 million 'Rochdale 9' canal improvements programme in the city centre • Ashton Canal improvement and maintenance programme • Rochdale Canal improvement and maintenance programme 	CRT	2015-20
2	Enhance existing parks to maximise their potential in making Manchester a World Class City	Produce a new Manchester Parks Strategy to set out plans for new investment and park improvements.	MCC	2015-16
3	Enhance existing and introduce new GI within large estates and land holdings e.g. registered housing providers, cemeteries, universities and hospitals	Registered Housing Providers' to integrate GI as part of business plans. To include: <ul style="list-style-type: none"> • Research to identify best practice amongst the city's Registered Housing Providers • Establishing a mechanism(s) for sharing best practice and supporting further roll-out • Integrating RHP activities as part of 'Place Plans' • Southway Housing Trust (SHT) to improve at least 2 local green spaces per year, using in-house expertise working with local communities 	RHPs SHT	2015-17 Annual; ongoing
		University of Manchester – integrate GI as part of the development and delivery of the £1bn UoM estate and landscape masterplan. To include: <ul style="list-style-type: none"> • UoM GI Strategy • Biodiversity Masterplan • Green Roof and Green Wall policy 	UoM	2015-20

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
		Manchester Metropolitan University – integrate GI as part of the development and delivery of the MMU estate masterplan. To include: <ul style="list-style-type: none"> • Completion of Birley Fields public realm and landscaping • To deliver phase 2 masterplan public realm works, maximising opportunities to protect and enhance biodiversity and food growing systems and promote its benefits to students, staff, visitors and the local community 	MMU	2015 2016-21
4	Schools and colleges: enhance grounds for environmental education and biodiversity	Lancashire Wildlife Trust to deliver £66,000 Forest Schools project in North Manchester	LWT	2015-17
		RSPB to deliver schools engagement programme involving 300 Primary schools across the Mersey Valley and wider Manchester area. To include: <ul style="list-style-type: none"> • Appointment of new RSPB Education Officer. 	RSPB	2015-20 2015
5	Trees and woodlands: effective and appropriate tree and woodland management and planting	Aim for at least 4,000 new trees per year, to be planted in line with the existing Manchester Tree Strategy target, by a range of organisations and the City of Trees initiative.	MCC,RRF, RHPs, individuals, developers, community groups, CoT	2015-20
		Wythenshawe Woodlands – Red Rose Forest, Groundwork and Council project to deliver biomass products, biodiversity improvements, skills, training and volunteering opportunities. (Heritage Lottery Fund application submitted June 2015).	RRF, MCC, GW	2015-16
		Minimum of 4 new community orchards to be planted per year.	RRF, MCC, RHPs, community groups	2015-2017
		Map known community orchards across the city	MCC	2015-16

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
6.	Community greening and food growing: delivery of community led and focussed GI projects	Partnership project to establish a community gardening and food growing network and support programme to scale up existing activities. To include: <ul style="list-style-type: none"> • £85,000 Clean City funding to restore and enhance allotments • Research to establish existing activities and case studies of good practice • Establishing models for community ownership arrangements and engagement activities for existing green spaces • Sharing information, best practice and funding opportunities • Securing funding to deliver large-scale community gardening and food growing projects 	HCGC, Sow the City, Debdale Eco Centre, GW, Manchester Garden City, NT, RHPs, MCC	2015-2018
		Deliver the Growing Manchester programme to support 65 community food growing projects (Budget for 2016-17 tbc)	MCC, Sow the City	2015-17
		National Trust Gardener in Residence to increase the number of residents engaged in gardening, including in parks and gardens.	NT	2015-16
		Deliver £1million Real Food Wythenshawe (RFW) community training and capacity building project.	RFW, GW RHPs, MCC,	2015-17
		Deliver the £500,000 Clean City, city centre greening programme, working with residents and businesses to identify and delivery community projects, 'parklets', planters and park improvements.		
		Promote Royal Horticultural Society's "Britain in Bloom" and "It's Your Neighbourhood" campaigns to create community gardens. To include: Mirfield Road, Blackley.	RHP's, MCC	2015-18
7.	Gardens: protect and enhance private gardens	Registered Housing Providers and partners, facilitated by Southway Housing Trust, to promote the importance of private gardens to residents and actions they can take to protect and enhance them. To include: <ul style="list-style-type: none"> • Creation of a forum to share best practice • Arranging two site visits per year to showcase best practice. 	RHPs, RA, MCC	2015-17

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
8.	Sites of Biological Importance (SBIs): increase the number of SBIs in active management to conserve, protect and enhance biodiversity	MCC to work with land owners and managers to increase the numbers of SBIs in active conservation management by 1-5% annually. (In June 2015 Manchester had 38 SBIs; 55% are in active conservation management). Report progress annually to DEFRA.	Land owners, MCC, GMEU MCC	2015-20 Annual
		Map and survey SBIs to review current condition and identify opportunities for improvements.	MCC, universities	2015-17
9	Local Nature Reserves: increase the coverage of LNRs in line with national guidance to 1 hectare of LNR per 1,000 residents	Identify potential Local Nature Reserves or similar opportunities to reach target coverage of 1 hectare LNR per 1,000 residents in line with national guidance, over the 10 year lifetime of the Strategy – including investigation of Southern Cemetery and Moston Vale as candidate sites	MCC, NE, GMEU	2016-17
10	Health and wellbeing: deliver GI projects with a particular focus on improving health and wellbeing	Pilot the development of GI-based preventative health activities such as health walks, volunteering and use of courses to up-skill long term unemployed with health/addiction issues, to deliver improved health outcomes, as an alternative/complement to traditional approaches, and measure the health impact.	NHS, MCC, universities	2016-18

Objective 2 - Use appropriate green and blue infrastructure as a key component of new developments to help create successful neighbourhoods and support the city's growth.

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
1.	Embed new and existing GI as part of residential developments	Integrate high quality GI and appropriate Sustainable Drainage Systems (SuDS), and a strategy for their long-term management, into major residential developments, from development framework and masterplan stage through to delivery. To include:		
		NOMA development area: refresh of the masterplan	MCC, Co-op, Hermes	September 2015
		Lower Irk Valley: Development Framework	MCC	September 2015
		Collyhurst: Development Framework	MCC	Autumn 2015
2.	Embed GI as part of city centre developments	Where appropriate integrate high quality GI and appropriate SUDS, and a strategy for their long-term management, into major developments, from development framework and masterplan stage through to delivery. To include:		
		St John's public realm strategy	MQL (partnership between Allied London & MCC)	2015-18
		NOMA phase 2 public realm, including new public square, streetscape improvements and cycle routes within the Listed Estate.	Co-op, MCC	2015
3.	Embed GI as part of major employment developments	First Street public realm – later phases	Ask Developments, MCC	2016
4.	Retrofit new GI to existing buildings, particularly in the city centre	MACF and partners to deliver a programme of events to promote GI retrofit to city centre building owners and developers, including showcasing existing good practice	MACF GI, UK GBC	2016-17

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
5	Embed green infrastructure as part of school new build and major refurbishment	Business in the Community and MCC to deliver the BITC 'water resilient places' pilot project. To include: <ul style="list-style-type: none"> • Identification and delivery of pilot school project • Evaluation of impact • Evaluation of feasibility and funding options for citywide roll-out. 	BITC, MCC	2015-17
		Embed high quality GI in the design and delivery of the Manchester schools new build and extension programme, including long-term plans for management and maintenance.	MCC, Schools	2015-17
6	Establish temporary 'meanwhile' uses on sites awaiting development	RRF and partners to continue to promote existing Meanwhile projects, including those at Moss Side ex-Stagecoach site, McDonalds in Wythenshawe, Piccadilly Basin and Gorton Community Centre, to encourage further uptake	RRF, GW, MGC, MACF GI, Gorton growing together	2015-16
		Training and events regarding the practicalities and benefits of setting up and managing a meanwhile site for landowners, developers and community groups to be delivered	MACF GI, UKGBC, MCC, BITC	2015-16
		City Council and partners to develop stewardship and adoption schemes for city centre GI and public realm.	MCC	2015-18

Objective 3 - Improve connectivity and accessibility to green and blue infrastructure within the city and beyond

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
1.	River valleys and canals: enhance river valleys and canal tow paths to improve accessibility and use as active transport corridors	Cycle City Programme. To include: <ul style="list-style-type: none"> £1.3m works along 5.5km of towpath creating 2m wide all-weather sealed surface along Ashton Canal cycleway, from Manchester to Ashton 	TfGM, MCC, TMBC, OMBC, RMBC, CRT	2015-16
2.	Green routes: greening transport routes (e.g. tramlines, footpaths, cycle routes, roads, rail corridors including disused railway lines), to encourage walking and cycling, reduce flood risk and provide attractive corridors for wildlife	TfGM and partners to deliver the Green Corridor programme to encourage increased walking and cycling and measure the impact in terms of use and health outcomes	NHS, RRF, MCC, TfGM, GW, LWT, Universities	2015-17
		Develop and agree an approach with Network Rail and Transport for Greater Manchester (TfGM) to encourage the management of transport corridors, including train lines, as green and blue assets that can provide multiple benefits, including providing an attractive welcome to the city	NR, TfGM, MCC	2015-16
		TfGM to continue to deliver Wildlife Habitat and Tree Replacement Policy providing replacement trees for every tree removed as part of development and infrastructure projects and resulting in a net increase in the number of trees across the city	TfGM	2015-20
		Tale of Two Cities Kew Grow Wild Project: wildflower planting in Hulme and Moss Side to improve 5 hectares of open space, including parks, verges and school grounds	MCC, Kew, Landlife, NT	2015-16
		Establish a programme of citywide SuDS retrofit and identify funding for delivery (linked with training item under Objective 4)	MCC	2015-17

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
3.	Work with neighbouring authorities to improve access and connectivity	Link GI within the city with surrounding assets within Greater Manchester (GM), through landscape scale planning and ensuring that strategic level approach to GI is incorporated within any review of the Manchester Core Strategy and within the GM Spatial Framework.	MCC, GMCA	2015-18
		Continued support and promotion of Trans Pennine Trail (TPT) initiative including works such as the improvement of lighting and surfacing between East Didsbury and Didsbury village, to encourage walking and cycling through the Mersey Valley to and from surrounding areas.	MCC, TPT	2015-20
4.	Use active and sustainable transport to access green infrastructure in the city and beyond	TfGM, MCC and CRT to deliver the Cycle City programme in East Manchester including biodiversity and physical activity programmes.	MCC, TfGM, CRT	2015-17
		Identify and promote public transport routes that can be used to access major parks and green spaces in Manchester and beyond.	MCC	2016

Objective 4 - Improve and promote a wider understanding and awareness of the benefits that green and blue infrastructure provides to residents, the economy and the local environment

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
1.	Map and monitor changes in the amount and distribution of GI across the city.	Universities and the Council to establish a mechanism for ongoing review of GI across the city in order to understand distribution and changes over time. To include open access data, wherever possible.	Universities, MCC, Landowners, statutory bodies, Manchester Museum	2015-17
2.	Embed GI in key plans and policies	Include GI as a priority within the Manchester Strategy 2015-25	MCC, Manchester Leader's Forum	2015
		Embed GI into the review of the Local Plan	MCC	2015-20
		The Council, Registered Housing Providers and other partners to integrate GI as part of 'Place Plans', with assets and priorities for action identified, and clear responsibility for delivery.	MCC, RHPs	2015-16
		Ward councillors and local communities to include GI activity in ward plans as appropriate, drawing from the Eco neighbourhoods pilots in Gorton, Rusholme, Whalley Range, Moston, and Old Moat.	Ward Councillors, community groups	2015-16 and ongoing annually
		Integrate GI as part of the refresh of the Manchester Health & Wellbeing Strategy and delivery plan, recognising the ability of GI to deliver positive mental and physical health outcomes.	Manchester Health and Wellbeing Board	2015-16
		MCC, GMEU and other partners to review the Manchester Biodiversity Strategy in the context of the new GI Strategy and agree next steps.	MCC, GMEU	2016-17
		MCC, RRF and other partners to review the Manchester Tree Strategy Action plan in the context of the new GI Strategy and agree next steps.	MCC, RRF	2016-17
		Integrate the Green & Blue Infrastructure Stakeholder Implementation Plan as part of the MACF Action Plan 2016-20.	MACF GI	2015-16
		TfGM to ensure that the importance of and access to green and blue spaces, within the city, including its parks, and beyond, is included in future GM-wide Transport Plans, including Local Transport Plan 4.	TfGM	2015-16

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
3.	Develop research into the benefits of GI for residents, the economy and the environment to provide the basis for new policies, projects, programmes and investment mechanisms	Local universities, MACF GI and MCC to establish an ongoing programme of collaborative GI research, initially for 2015-20, to measure the impact of GI across the range of social, economic and environmental benefits set out in the Strategy. To include: <ul style="list-style-type: none"> Creating 'ecosystems@Manchester' multi-disciplinary research network at the University of Manchester £15,000 study by UoM on biodiversity and ecosystem services provision in Manchester. 	UoM, MMU, UoS, MACF GI, MCC UoM UoM	2015-20 2015 2015
		Undertake research to: <ul style="list-style-type: none"> Understand the physical and mental health conditions that could be improved through the use of and/or exposure to G&B and Identify areas for more specific Manchester based cost/benefit research to test the feasibility of these approaches. 	UoM, MMU, UoS	2015-18
		Research into barriers to undelivered schemes of GI within new development and those that could have been improved or delivered differently.	MCC, UoM, MMU, UoS	2015-16
		Research to identify new models for the management and maintenance of GI, post-construction, including identifying case studies of successfully delivered and maintained schemes of GI in new development.	MCC, UoM, MMU, UoS	2015-15
		MACF GI, MCC UK Green Building Council to produce guidance and events for planners and developers to assist them in delivering GI as part of new developments.	MACF GI, MCC, UK GBC	2015-17
4.	Showcase local best practice and seek recognition for delivered projects	Create an interactive, publicly accessible, web-based project database and map to capture planned and completed GI projects.	MACF, GI, UoM, MMU	2015-16
		Apply for national awards wherever appropriate, eg Britain in Bloom, RHS Awards for community greening projects.	MCC, plus others as appropriate	Ongoing

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
5.	Raise the awareness of the benefits of GI to businesses and communities through public communication, education and training	Build on national campaigns to develop Manchester specific activities to raise awareness of GI and encourage businesses and communities to get involved. To include:	MCC and others as appropriate	2015-20
		<ul style="list-style-type: none"> Manchester Bee Summit 2015 - based on Friend's of the Earth Bee Campaign. MCC corporate communications and campaigns. 	FoE, UoM	2015-16
			MCC	2015-18
		Embed GI in public activities aimed at behaviour changing, eg to increase community responsibility and ownership of shared spaces	RHPs, MCC	2015-18
		NHS organisations in Manchester, in collaboration with MCC and Public Health, to promote GI-based sport, leisure and recreation activities to NHS patients, through existing and new NHS channels, and measure the health impact, wherever possible.	NHS, MCC, Public Health, universities	2015-20
	Training session for developers, planners, urban designers, to increase awareness of cost benefits of incorporating SuDS into development and highways schemes.	MACF, MCC	2015-17	
	Manchester Museum to deliver the wildlife friendly gardening project to promote wildlife friendly gardening to residents and visitors. To include:	Manchester Museum	2015-17	
	<ul style="list-style-type: none"> Promotion of '7 Million Wonders' brochure. 			
6.	Raise the profile of Manchester as an attractive place to live, work and visit, with access to high quality GI within and beyond Manchester	Use the city's GI to attract visitors and create new recreation opportunities, including through:		
		<ul style="list-style-type: none"> Dig the City urban gardening festival Kew Grow Wild Flagship project to create wildflower landscapes in Manchester and Liverpool. 	CityCo, MCC, Manchester Museum, UoM, NT, CRT	2015 and annual
			MCC, Landlife, Kew, NT	2015-16
	Promote the cities existing parks and green spaces to maximise usage. To include:	MCC, Universities	March 2016	
	<ul style="list-style-type: none"> Production of a city centre green guide 			

Part 2: Monitoring, Review and Progress Reporting Actions

Item	Headline Action	Identified Projects / Activities	Delivery Partners	Timescales
1	Key performance indicators	MACF, local universities, and MCC to establish a set of key performance indicators that can be used to: <ul style="list-style-type: none"> • Monitor the implementation of the strategy, and • Measure the contribution that GI is making to the socio-economic and environmental objectives set out in the strategy 	MACF GI, UoM, MMU, UoS, MCC	December 2015
2	Annual review and reporting	Undertake an annual review against the Stakeholder Implementation Plan and publish the findings through the: <ul style="list-style-type: none"> • MACF website • MACF Annual Report • Manchester State of the City Report • Plus others as appropriate 	MACF GI, UoM, MMU, UoS, MCC, plus all other stakeholders as appropriate	Annual, ongoing
3	Website and news stories	Establish Manchester GI website, as part of/linked to the MACF website	MACF GI, MCC	2015-16
		Publish stories on progress against the Plan and specific projects on the Manchester GI website, plus other channels as appropriate	MACF GI, MCC, and others as appropriate	Ongoing
4	Review and update	Undertake a full review of progress against the Stakeholder Implementation Plan in 2018 and publish an updated version for the coming 3-5 year period.	MACF GI, MCC, and all other stakeholders as appropriate	2018

Contributors

The MACF Green and Blue Infrastructure Group and the City Council are grateful to the following organisations who have contributed to the development of this Stakeholder Implementation Plan and made commitments to support its delivery.

Business in the Community	BiTC	http://www.bitc.org.uk
Canal & Rivers Trust	CRT	www.canalrivertrust.org.uk
CityCo		http://cityco.com
City of Trees	CoT	http://www.cityoftrees.org.uk
Community groups		
Co-operative group	Co-op	http://www.co-operative.coop
Debdale Eco Centre		http://www.debdale-ecocentre.org.uk
Environment Agency	EA	https://www.gov.uk/government/organisations/environment-agency
Gorton Growing Together		https://www.gov.uk/government/organisations/environment-agency
Greater Manchester Combined Authority	GMCA	http://www.agma.gov.uk
Greater Manchester Ecology Unit	GMEU	http://www.tameside.gov.uk/ecologyunit
Groundwork	GW	http://www.groundwork.org.uk
Hermes		https://www.myhermes.co.uk
Hulme Community Garden Centre	HCGC	http://www.hulmegardencentre.org.uk
Royal Botanic Gardens, Kew	Kew	http://www.kew.org
The Wildlife Trust For Lancashire, Manchester and North Merseyside	LWT	http://www.lancswt.org.uk
Landowners		
Landlife		http://www.wildflower.co.uk
London and Continental Railways	LCR	http://www.lcrhq.co.uk
Manchester: A Certain Future	MACF	http://macf.onthepatform.org.uk
MACF: Green & Blue Infrastructure Group	MACF GI	http://macf.onthepatform.org.uk
Manchester City Council	MCC	http://www.manchester.gov.uk

Manchester Environmental Education Network	MEEN	http://www.meen.org.uk
Manchester Garden City		http://cityco.com/project/manchester-garden-city
Manchester Health & Wellbeing Board		http://www.manchester.gov.uk/meetings/committee/77/health_and_wellbeing_board
Manchester Leaders Forum		http://www.manchesterpartnership.org.uk/manchesterpartnership/info/2/manchester_leaders_forum
Manchester Metropolitan University	MMU	http://www2.mmu.ac.uk
Manchester Museum		http://www.museum.manchester.ac.uk
Natural England	NE	https://www.gov.uk/government/organisations/natural-england
National Health Service	NHS	http://www.nhs.uk/Pages/HomePage.aspx
National Trust	NT	http://www.nationaltrust.org.uk
Network Rail	NR	http://www.networkrail.co.uk
NOMA	NOMA	http://www.noma-manchester.com
Oldham Metropolitan Borough Council	OMBC	http://www.oldham.gov.uk
Real Food Wythenshawe	RFW	http://realfood.cc.demo.faelix.net/content/team
Red Rose Forest	RRF	http://www.redroseforest.co.uk/web
Registered Housing Providers	RHPs	
Residents Associations	RA	
Rochdale Metropolitan Borough Council	RMBC	http://www.rochdale.gov.uk
Royal Horticultural Society	RHS	https://www.rhs.org.uk
The Royal Society for the Protection of Birds	RSPB	http://www.rspb.org.uk
Sow the City		http://www.sowthecity.org
Sustrans		http://www.sustrans.org.uk
Tameside Metropolitan Borough Council	TMBC	http://www.tameside.gov.uk
Trans Pennine Trail partnership	TPT	http://www.transpenninetrail.org.uk
Transport for Greater Manchester	TfGM	http://www.tfgm.com/Pages/default.aspx
UK Green Building Council	UK GBC	http://www.ukgbc.org
University of Manchester	UoM	http://www.manchester.ac.uk
University of Salford	UoS	http://www.salford.ac.uk

